Artificial Intelligence and Management Science

Presentation - January 2019			
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DOCTORAL COURSE SYLLABUS

Artificial Intelligence and Management Science (01/01/2019) Yeming (Yale) GONG

Course Specifications

- Course title: **Artificial Intelligence and Management Science** (Advanced Topics in Business and Management)
- Teaching language: English
- Teacher: Prof. dr. Yeming (Yale) GONG
- Participant: DBA students, PhD candidates, post-doctoral researchers, and junior scientists.

Learning Objectives

- This course deals with basic concepts, theories, philosophies, and paradigms of "Artificial Intelligence and Management Science", acquaints participants with various tools, techniques, and methods used in "Artificial Intelligence and Management Science", discusses the newest practices of "Artificial Intelligence and Management Science", and examines the technical and organizational challenges for implementing "Artificial Intelligence and Management Science". This course includes six sessions.
 - In Session 1, we present social and technological backgrounds and advanced new topics in society. (1.1) First, we study the fundamental concepts of AI (Artificial Intelligence) and Big Data. We will read one of the most influential works "Deep Learning" in *Nature by* Hinton (the major scholar of AI in the world), "Machine Learning" in *Science*, and "Ethics of artificial intelligence" in *Nature*. (1.2)Then we will introduce The Internet of Things (IoT), The Internet of Everything, The Industrial Internet of Things (IIoT), Physical Internet, Block Chain, Industry 4.0, Smart Manufacturing 2025. We will read "Artificial Intelligence: The Next Digital Frontier" from McKinsey. Finally, we will study 3 Laws in CS (Moore law, Gilder law, Metcald Law) and Moravec's Paradox.
 - In Session 2, we study theoretical background in Artificial Intelligence and Social Sciences, which are foundation of management science. We first study AI and Social Science, including theories between AI and philosophy, sociology, psychology, and politics. For example, we present "artificial intelligence and the sociology of mind" (*American Journal of Sociology*), "the sociology of a logical theorem in artificial intelligence"(*American Sociological Review*), "sociology of machines" (*Sociology*), and "interactions with robots" (*Annual Review of Psychology*). We also study new methods, new ideas, and new paradigm for Artificial

Intelligence in Social Science. Particularly, we study "amplify scientific discovery with artificial intelligence" (*Science*) and "a converging paradigm for intelligence in brains, minds, and machines" (*Science*). We also study emotional intelligence (*The Academy of Management Review*) and collaborative intelligence (*Harvard Business Review*).

- In Session 3, We particularly study Artificial Intelligence and economics. DBA students particularly will read "economic reasoning and artificial intelligence" (Science). We also focus on the topics "artificial intelligence and business research" to understand how AI redefines management (Harvard Business Review) and reshapes business (MIT Sloan Management Review).
- In Session 4, we study Artificial Intelligence and MIS (Management Information Systems). (4.1): We first study "business intelligence and MIS". We understand the theories in "business intelligence and analytics from big data to big impact" (MIS Quarterly), and study several research examples including "community intelligence and social media services" (MIS Quarterly), "Business Intelligence in Blogs" (MIS Quarterly), "topic modeling for industry intelligence" (MIS Quarterly) and "continental airlines flies high with real-time business intelligence" (MIS Quarterly Executive). (4.2) We present advanced topics in "Big data and MIS", and present "diversity of design science research" (MIS Quarterly). We studies several research examples including "transformation issues of big data and analytics in networks business" and "mining massive fine-grained behavior data to improve predictive analytics" (MIS Quarterly).
- In Session 5, we consider Artificial Intelligence and POM (Production Operations Management). (5.1)Artificial Intelligence and Manufacturing and Logistics Operations. We study "big data to drive supply chain" (California Management Review), "price competition in high-dimensional space" (Management Science), and "creating value through business model innovation" (MIT Sloan Management Review). DBA participants will also have chances to study practical case in "DHL Artificial Intelligence in Logistics". (5.2) Artificial Intelligence and Service Operations. We study some researches relevant to customer behavior including "consumer and object experience in the internet of things" (Journal of Consumer Research), "post-acceptance information system usage behaviors and business intelligence systems context" (Information systems research). We also study "E-commerce product recommendation agents" (MIS Quarterly), "service innovation in the digital age" (MIS Quarterly), "artificial intelligence in service" (Journal of Service Research), and "designing a better shopbot" (Management Science).
- In Session 6, we summarize the Artificial Intelligence and Social Science. Section 6.1 summarize Artificial Intelligence and Social Science by themes, including Culture; Time, Continuity, and Change; People, Places, and Environments; Individual Development and Identity; Individuals, Groups, and Institutions; Power, Authority, and Governance; Production, Distribution, and Consumption; Science, Technology, and Society; Global Connections; Civic Ideals and Practicess. In Section 6.2, we present Artificial Intelligence and Social Science from a view of Philosophy, including AI and Ontology, AI and Epistemology, AI and Axiology, and AI and Methodology. In Section 6.3, we present relevant research methodology organized by philosophical stances including Rationalism vs Empiricism, AI and Positivism,

AI -based Post-positivism, AI -based Interpretivism, AI -based Phenomenology, AI and Constructivism, AI and Pragmatism, Realism vs relativism. Finally, we conduct discussion and debate in Section 6.4.

Organization, Methods and Pedagogical Means

Material will be presented using a variety of teaching approaches including lectures, multimedia cases, short videos, class discussion, and assigned readings. When possible a cooperative, student-centered learning approach will be utilized to enable a high level of student involvement.

Steps	Activities	Motivations
1 Reading	Doctoral participants read relevant	Doctoral participants understand
	literature before sessions.	background knowledge and theories.
2 Theories	The professor presents the major	Doctoral participants study core theories in
	relevant theories.	AI and management Science.
3 Research	The professor presents the major	Doctoral participants can know how to do
example	research examples by leading	researching from the researching examples.
	researchers.	
4 Discussion	The professors and students discuss	Doctoral participants can get hints on topic
	relevant topics.	choices for the future research.

Precise Sequence Description

There will be a total of 6 sessions which activities are detailed in the course content section of this syllabus.

Session	Content	Reading and activities
Session 1	(1.1) AI and Big Data	Reading before session
(Social and technological backgrounds)	Artificial IntelligenceBig data	1. Hinton (2015) Deep learning. <i>Nature</i> <u>Discussion</u>
Advanced new topics in society	Research examples	Jordan and Mitchell (2015) Machine learning. <i>Science</i>
topics in society	• Ethics of artificial intelligence.	

(1.2) IoT, IIoT, π , BC, I4.0, MiC2025 Reading before session 2. Chui and Francisco(2017). Artificial intelligence the The Internet of Things (IoT) next digital frontier? McKinsey (+its notes in 2018) The Industrial Internet of Things Physical Internet Block Chain Industry 4.0 Made in China 2025 (1.3) Rules and Paradox 3 Laws in CS (Moore law, Gilder law, Metcald Law) Moravec's Paradox Session 2 AI and Fundamental Social Science Reading before session Theory 3. Gil et al. (2014) Amplify scientific discovery with (Theoretical artificial intelligence. Science background) Gershman et al. (2015) Computational rationality: A Artificial Intelligence and sociology converging paradigm for intelligence in brains, intelligence Artificial and Artificial minds, and machines. Science philosophy Intelligence and Artificial Intelligence and Social Sciences Discussion psychology Artificial Intelligence and social Woolgar (1985) Why not a Sociology of Machines? psychology Sociology Artificial Intelligence and esthetics Artificial Intelligence and politics Salovey and Mayer (1990). *Emotional Intelligence*. Artificial Intelligence and law Artificial Intelligence and education Wolfe (1991) Artificial intelligence and the sociology of mind. American Journal of Sociology Rosental (2003) The sociology of a logical theorem in New methods, new ideas, and new artificial intelligence. American Sociological Review paradigm Bainbridge et al. (1994) Artificial social intelligence. Artificial Intelligence and Annual Review of Sociology researching methods in Social Science Broadbent(2017) Interactions with robots: The truths we reveal about ourselves. Annual Review of Psychology Research examples Bonnefon et al. (2016). The social dilemma of autonomous vehicles. Science, 352(6293), 1573-1576. AI and USA president election AI ,driverless vehicle, and ethics Huy (1999) Emotional Capability, Emotional Intelligence, Artificial intelligence and the and Radical Change. The Academy of Management Review sociology of mind Sociology of Machines Gray, H. M., Gray, K., & Wegner, D. M. (2007). **Emotional Intelligence** Certifying knowledge: the sociology

	of a logical theorem in artificial intelligence. • Artificial social intelligence.	Dimensions of mind perception. Science
Session 3	AI and Economics /Business Artificial Intelligence and	5. Parkes et al. (2015) Economic reasoning and
	economicsArtificial Intelligence and business research	artificial intelligence. <i>Science</i> 6. Kolbjørnsrud et al.(2016) How artificial intelligence will redefine management. <i>Harvard Business Review</i>
		<u>Discussion</u>
	Research examples	George et al. (2014) Big data and management. <i>Academy of Management Journal</i>
	data in business scholarship	McAfee et al. (2012) Big data: the management revolution. Harvard Business Review
	 How artificial intelligence will redefine management. Big data: the management revolution. 	Wilson and Daugherty (2018) Collaborative intelligence: humans and AI are joining forces. <i>Harvard Business Review</i> .
	Reshaping Business with Artificial Intelligence	Ransbotham et al (2017) Reshaping business with artificial intelligence. <i>MIT Sloan Management Review</i>
		Patterson, S. (2012). <i>Dark Pools</i> : The rise of the machine traders and the rigging of the US stock market. Crown Business.
Session 4	(4.1): Business Intelligence and MIS	Reading before session
Artificial Intelligence and MIS (Management	Business Intelligence and Analytics: From Big Data to Big Impact	7. Chen et al. (2012) Business intelligence and analytics. <i>MIS Quarterly</i>
Information		<u>Discussion</u>
Systems)	 Research examples Community intelligence and social media services 	Oh et al. (2013) Community intelligence and social media services. <i>MIS Quarterly</i>
	Business Intelligence in Blogs	Chau and Xu (2012) Business intelligence in blogs. <i>MIS Quarterly</i>
	Modeling for Industry Intelligence	Shi et al. (2016) Business proximity: topic modeling for industry intelligence. <i>MIS Quarterly</i>
		Anderson-Lehman et al. (2004). Continental Airlines flies high with real-time business intelligence. <i>MIS Quarterly Executive</i>
	(4.2) Big data and MIS	Reading before session
	Diversity of design science research	8. McKinsey (2016) The age of analytics: competing

	Big data: from beginning to future	in a data-driven world
	Big data. Irom beginning to future	in a data-driven world
		<u>Discussion</u>
	 Transformation issues of big data and analytics in networks business. 	Baesens et al. (2016) Transformation issues of big data and analytics in networks business. <i>MIS Quarterly</i>
	 Mining massive fine-grained behavior data to improve predictive analytics 	Martens et al. (2016) Mining massive fine-grained behavior data to improve predictive analytics. <i>MIS Quarterly</i>
		Rai (2017) Diversity of design science research. <i>MIS Quarterly</i>
Session 5	(5.1)Artificial Intelligence and Production/ Logistics	Reading before session
Artificial Intelligence and POM(Production	Big data, analytics and the path from insights to value.	9. Sanders (2016) Big data to drive supply chain. California Management Review
Operations	How to use big data to drive your symply chain	<u>Discussion</u>
Management)	 supply chain Artificial intelligence in logistics 	Bernstein et al. (2018). A dynamic clustering approach to data-driven assortment personalization. <i>Management Science</i> .
	Research examples	Science.
	 Data-driven assortment personalization Peer-to-Peer Product Sharing 	Benjaafar ET AL. (2018). Peer-to-Peer Product Sharing: Implications for Ownership, Usage, and Social Welfare in the Sharing Economy. <i>Management Science</i>
	 Price competition in high-dimensional space Artificial intelligence in logistics 	LaValle et al. (2011). Big data, analytics and the path from insights to value. <i>MIT Sloan management review</i>
		Li et al. (2017) Price to compete with many: how to identify price competition in high-dimensional space. Management Science.
		Amit and Zott (2012) Creating value through business model innovation. <i>MIT Sloan Management Review</i>
		DHL(2018) Artificial intelligence in logistics
	(5.2) Artificial Intelligence and Service Operations	Reading before session 10. Barrett et al (2015). Service innovation in the digital
	Service innovation in the digital age. Consumer and abject experience.	age. <i>MIS Quarterly</i> 11. Hoffman and Novak (2017) Consumer and object experience in the internet of things. <i>Journal of</i>
	Consumer and object experience in the internet of things	Consumer Research
		<u>Discussion</u>
	E-commerce product recommendation agents	Xu et al.(2013). Integrating service quality with system and information quality: An empirical test in the e-service context. <i>MIS Quarterly</i>
	Integrating service quality with system and information quality: An	Xiao and Benbasat (2007) E-commerce product

	empirical test in the e-service context • How information quality leads to localized capabilities and customer service performance. • Enhancing customer service through the internet of things and digital data streams. • Designing a better shopbot.	Additiona Setia, et al. (2013) How information quality leads to localized capabilities and customer service performance. MIS Quarterly Barrett et al. (2015) Service innovation in the digital age. MIS Quarterly Ives et al. (2016) Enhancing Customer Service through the Internet of Things and Digital Data Streams. MIS Quarterly Executive Huang and Rust (2018) Artificial intelligence in service. Journal of Service Research Li et al. (2013) Motivational differences across postacceptance information system usage behaviors: business intelligence systems context. Information systems research Montgomery et al. (2004) Designing a better shopbot.
		Management Science
	6.1 Artificial Intelligence and Social	
	Sciences: Themes	
Sum	 Culture Time, Continuity, and Change People, Places, and Environments Individual Development and Identity Individuals, Groups, and Institutions Power, Authority, and Governance Production, Distribution, and Consumption Science, Technology, and Society Global Connections Civic Ideals and Practicess 	
	6.2 Artificial Intelligence and Social Sciences: Research Philosophy	
	AI and OntologyAI and EpistemologyAI and AxiologyAI and Methodology	
	6.3 Artificial Intelligence and Social Sciences: Research Methodology	
	Rationalism vs Empiricism	

 AI and Positivism AI -based Post-positivism AI -based Interpretivism AI -based Phenomenology AI and Constructivism AI and Pragmatism Realism vs relativism 	
6.4 Discussion and debate	

Homework

The reference in red is required to be read before the session.

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Session 2 AI and Fundamental Social Science

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Section 3 AI and Economics /Business

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Session 4. Artificial Intelligence and MIS (Management Information Systems)

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McKinsey (2018) Analytics comes of age

(4.2) Big data and MIS

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Session 5

Artificial Intelligence and POM (Production Operations Management)

(5.1)Artificial Intelligence and Production and Logistics Operations

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Note: This is a syllabus and as such is a plan of action that can be slightly modified during the course of the class.